THE 80/20 INSTITUTE

Larkspur Precision

Issues Book

November 29, 2026

The period shown on this page. PGOS, from the company file.

The 80/20 Institute

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Issues

Sample company. These aren't your numbers.

Open and closed issues

Issue	Owner	Stage
The heat-exchanger bundle cell missed the promise date	Tom Reyna	identify
A single plate mill covers the best-selling vessel	Devon Walsh	discuss
Rework on skids is off its line	Irene Kowalski	solve
Overtime is concentrated in weld	Marcus Hale	identify
Change-orders ship before t he price is written	Anita Rao	identify
Two lead weld seats have n o backup	Carla Bennett	discuss
The paint booth queue is the constraint	Tom Reyna	solve
Scrap on the long-tail fittings is still in the plan	Devon Walsh	identify
A customer witness test was late and the reason was not written	Irene Kowalski	discuss
Receivables on progress bill s passed 50 days	Marcus Hale	solve
Stress relief has not been bi d	Anita Rao	identify
New welders are on the line before the standard is signe d	Carla Bennett	identify
Night-shift premium is off its l ine	Tom Reyna	identify
A near miss at the crane wa s not closed	Devon Walsh	discuss

Issue	Owner	Stage
The quote desk still prices d ead catalog options	Irene Kowalski	solve
Shop loading ignores the vit al few jobs	Marcus Hale	identify
Consumables are issued wit h no bin minimum	Anita Rao	identify
Job-cost close slipped last m onth	Carla Bennett	discuss
The price floor is still open o n two renewals at Larkspur Precision	Tom Reyna	solve
A tail account at Larkspur Pr ecision orders below cost	Devon Walsh	identify
The backup for the lead seat at Larkspur Precision is not named	Irene Kowalski	discuss
Month close at Larkspur Pre cision slipped and the owner is unclear	Marcus Hale	solve
Freight given away at Larksp ur Precision has no weekly o wner	Anita Rao	identify
A vendor at Larkspur Precisi on has not been compared i n a year	Carla Bennett	identify
Training for new hires at Lar kspur Precision is behind the work	Tom Reyna	identify
Custom work at Larkspur Pr ecision has no price floor	Devon Walsh	discuss
On-time at Larkspur Precisio n slipped and the counterme asure is stale	Irene Kowalski	solve

Issue	Owner	Stage
The open seat at Larkspur P recision has been empty for a quarter	Marcus Hale	identify
A quote at Larkspur Precisio n went out without the floor	Anita Rao	identify
Overtime at Larkspur Precisi on is in one crew again	Carla Bennett	discuss
Receivables at Larkspur Pre cision passed the agreed da ys	Tom Reyna	solve
The catalog at Larkspur Prec ision still offers dead items	Devon Walsh	identify
The weekly list at Larkspur P recision is longer than the vit al few	Irene Kowalski	discuss
A near miss at Larkspur Pre cision has no owner for the a ction	Marcus Hale	solve
The scorecard owner at Lark spur Precision did not mark t he red row	Anita Rao	identify
The quarterly priority at Lark spur Precision has no next a ction	Carla Bennett	identify

Who holds the open issues

This week and the long-term list. From the issues on this list. Each bar is how many open issues one person holds. A solved issue stays off. A dropped issue stays off. An issue with no owner is Unassigned. A known zero stays on. The longest bar holds the most. The list itself does not change.

From the issues on this list. Each bar is the open issues that person holds on this week and the long-term list. A solved issue stays off. A dropped issue stays off. An issue with no owner is Unassigned. The same name, spelled differently, is one bar. A person on the team with no open issue stays on at zero. A search does not change this chart. The longest bar holds the most. The chart shows the eight largest. The rest stay on the list.

Nothing here posts.

3 more people stay on the list.

Open issues

Person	Open issues
Carla Bennett	6
Devon Walsh	6
Irene Kowalski	3
Marcus Hale	3
Tom Reyna	3
Anita Rao	0
Esme Solis	0
Felix Moss	0